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INTELLIGENCE INFORMATION HANDLING COMMITTEE

of the  
UNITED STATES INTELLIGENCE BOARD

DCI/IC 73-0788  
25 July 1973

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MEMORANDUM FOR:

SUBJECT : IHC & IHC/SS

1. Per your request Attachment A is a description of the organization and responsibilities of the Intelligence Information Handling Committee and the IHC/SS. Attachment B contains a copy of the old IHC DCID 1/4, dated 4 April 1968 and the related DCID 1/15, dated 14 October 1969. Attachment C contains the new IHC DCIDs 1/4 and 1/15, undated and not issued. Attachment D is a memorandum for the D/DCI/IC with attachments which pertain to the organization, structure and accomplishments of the IHC. Attachment E is a copy of the current staff responsibilities of the IHC. Attachment F is the current job description of the Executive Secretary/Chief, IHC/SS. Attachment G is a job description of the CIA member of the IHC/SS. Attachment H is a job description of the DIA member of the IHC/SS. Attachment I is a job description of the State Department member of the IHC/SS. Attachment J contains job descriptions for the IHC/SS clerical staff.

2. The approved level of personnel for the Support Staff is as follows:

STAT

Since September 1972 the Staff has been comprised of [ ] professionals and [ ] secretaries. Recently this has been reduced to the present level of [ ] professionals and [ ] secretaries.

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3. A new plan for the reorganization of the IHC was prepared and disseminated to IHC members on 12 January 1973 (Attachment K). This reorganization plan was discussed at the January 1973 IHC meeting and subsequently with all of the IHC members individually. The concept was agreed to in principal but was not implemented as a result of the DCI directed effort to reorganize the whole USIB committee structure, which is still pending, as well as delineating the functions of the IC Staff.

25X1 4. Some of the items we are working on in conjunction with PRG personnel and CIA [ ] is in line with the reorganization plan (Attachment K) but is being handled in an ad hoc manner. I am referring specifically to the following Current Intelligence efforts: (a) secure voice conferencing; (b) secure TV systems (RCA-VIDEOVOICE); and (c) text editing systems. We are following the concept set forth for the Guidance and Evaluation Subcommittee, the Systems Subcommittee, and the Teleprocessing/Telecommunications Subcommittee, to establish the need or requirement and to verify concept feasibility.

25X1 5. Recently, I have been informed by [ ] that Mr. Colby has indicated he wants the IHC terminated and the functions absorbed by the IC Staff. In line with this decision, I also have been told by [ ] that [ ] wishes to incorporate the members of the current IHC/SS into the PRG organization. 25X1

6. I agree, that the functions of the IHC can more efficiently be handled as a staff function on the IC Staff. Therefore, I propose that the following actions be taken:

a. The subject of termination of the IHC be scheduled on the USIB Agenda.

b. The personnel and functions of the current IHC Support Staff be transferred to the IC Staff. The staff to be named as the Intelligence Processing Group. The group to consist of current IHC/SS personnel [ ] 25X1

25X1 [ ] and be augmented with [ ] 25X1

7. The mission of the Intelligence Processing Group under the general guidance of the D/DCI/IC, will be to advise and assist the DCI in the discharge of his duties and responsibilities with respect to intelligence information handling matters; to facilitate the timely and coordinated handling and exploitation of intelligence and intelligence information within the intelligence community; to effect the continuing improvement, integration and

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effective use of community information handling resources; to exercise D/DCI/IC review authority for community wide information handling systems (e.g., COINS, IDHS, etc.), processing centers, current intelligence systems and related collection systems to include related telecommunications and teleprocessing systems; and to include the responsibility to issue community ADP guidelines and standards.

8. The Intelligence Processing Group will be responsible for long range planning and resource programming guidance functions in the information handling discipline. The functions performed by the USIB Telecommunications Working Group will be absorbed by the Intelligence Processing Group. The functions of the Intelligence Processing Group will be:

a. To recommend to the D/DCI/IC and coordinate implementation of policies, directives and programming guidance with respect to the establishment and maintenance of community processing activities.

b. To keep the D/DCI/IC appropriately advised concerning implementation of approved policies, guidance and standards.

c. To develop guidance for and to assist the intelligence community in the introduction of improved methods and facilities for information handling in consideration of efficiency, effectiveness and costs.

d. To ensure, through coordination with the Security Committee of USIB that the security aspects of information handling systems are given appropriate consideration.

e. To identify community teleprocessing and telecommunications requirements and coordinate the development of teleprocessing capabilities.

f. To identify user, analyst and decision maker, requirements which may be better serviced with improved information handling techniques.

g. To identify community research and development needs and to promote interagency exchange of information and cooperation in research and development related to information processing particularly in those areas which involve the intelligence community as a whole.

h. To monitor information science research in scientific, academic and industrial communities to insure that optimum use of this research is directed to the intelligence community information processing problem.

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i. To promote the establishment of education and training programs in information science.

j. To exercise D/DCI/IC review authority concerning acquisition, deployment and funding of community wide information handling networks.

k. To promote and coordinate:

(1) The development of community information handling capabilities which will provide on a timely basis, as required, relevant multi-source information in response to authorized queries; and

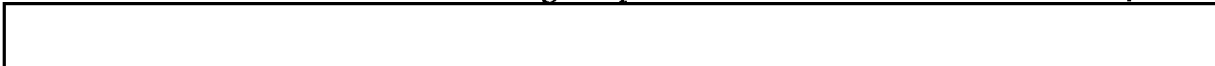
(2) The assignment of responsibility for the establishment and maintenance of certain primary and comprehensive subject matter files by specified USIB agencies as a service of common concern.

l. To provide assistance and encourage the development of standardized procedures for information handling to include the development of compatibility of files for automated storage and retrieval systems.

m. To coordinate the formulation of and promulgate in appropriate manuals Federal Program Standards, as necessary, for data elements, data codes and related features to be used in the exchange of intelligence and intelligence information; to determine and publish implementation schedules for approved standards; and to serve as liaison with non-community organizations as appropriate concerning data element and code standards.

9. To support some of the goals in the Community Planning Guidance 1975-1980 we must not merely develop ADP systems to flood users with data (reports) but to collate and correlate data in order to improve the use of the data by the decision makers/users. This is especially true during times of crisis or raised tensions. This encompasses the refinement of and synthesizing multi-source intelligence data for improved intelligence reports.

10. The fragmented ADP efforts in the intelligence community must be harnessed as a team to deliver the intelligence wagon product. This encompasses a systems approach to the problem which includes the following separate but correlateable systems:



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network must be developed to differentiate between basic and raw intelligence for use by intelligence analysts and operations people. The technical compatibility of hardware and software standardization must be resolved in order to permit rapid access to basic intelligence files in a distributed data base network.

11. All of the primary intelligence problems (i.e., Warning, Current Intelligence, Basic Intelligence, Estimates and Net Assessments, Arms Control Intelligence, International Trade & Finance, Narcotics, etc.) impact upon the above and Information Handling in general.

25X1 12. According to figures in the CIRIS data base, current intelligence systems, intelligence information exchange systems and processing centers reflect an annual funding level of approximately [ ] and [ ] people. This funding level does not include automatic data processing that is a part of a collection system, as defined in CIRIS, nor does it include processing associated with [ ] intelligence systems. Including estimated costs for these areas plus some additional current intelligence funding will probably push the funding level up to [ ]

25X1 13. Therefore, intelligence community funding for ADP is significant and indicates that a continuous DCI financial management review is required in order to insure that expenditures are used in the best interests of the parent organization and/or community. At present neither the IC Staff nor the IHC/IHC Support Staff perform this financial management review.

14. The Intelligence Processing Group as an integral part of the IC Staff should be assigned the responsibility to perform a comprehensive functional review of these areas. The purpose is the normal management review of programs and/or overlap or duplication as well as to improve operational efficiency.

15. The areas and functions discussed above, in my estimation encompass the IC Staff PEG, PRG, CCG and USIB committees responsibilities. These areas can be supported by the Intelligence Processing Group as appropriate. Therefore, I recommend early adoption of the actions I have outlined.

Atts (A-K)

Chief, IHC/SS

cc: [ ]

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